

Board of Directors



CHUMPOL NALAMLIENG

Non-executive and independent Director
Chairman, SingTel Board
Chairman, Executive Resource and
Compensation Committee
Member, Corporate Governance
and Nominations Committee
Date of Appointment: Director on 13 Jun 2002
and Chairman on 29 Aug 2003
Last Re-elected: 25 Jul 2008

Mr NaLamlieng, 64, is a member of the Board of Directors of The Siam Cement Public Co., Ltd. (Siam Cement). He was President of Siam Cement for 13 years before stepping down in December 2005. His career with Siam Cement spans more than 30 years.

Mr NaLamlieng is also a non-executive Director of Siam Commercial Bank Public Co., Ltd and Siam Sindhorn Company Limited. He was a non-executive Director of British Airways Plc from November 2005 to July 2009.

Mr NaLamlieng was conferred the Royal Decoration, Knight Grand Commander (Second Class, Higher Grade) of the Most Illustrious Order of Chula Chom Klao, Thailand in May 2002 and the Officier de l'Ordre National du Mérite, France in July 2004. He holds a Bachelor of Science (Mechanical Engineering) from the University of Washington, US and an MBA from Harvard Business School, US.



GRAHAM JOHN BRADLEY AM ⁽¹⁾

Non-executive and independent Director
Member, Executive Resource and
Compensation Committee
Member, Optus Advisory Committee
Date of Appointment: 24 Mar 2004
Last Re-elected: 25 Jul 2008

Mr Bradley, 62, is a professional company director and is also involved in various philanthropic pursuits. He practised law for six years in Australia and US before joining McKinsey & Company in 1978. He was a Senior Partner of McKinsey & Company from 1984 to 1991, National Managing Partner of Blake Dawson from 1991 to 1995, and CEO of Perpetual Limited from 1995 to 2003.

Mr Bradley is Chairman of HSBC Bank Australia Limited, Stockland Corporation Limited and Po Valley Energy Limited. He is also a Director of Brandenburg Ensemble Limited and a Director and President of the Business Council of Australia. He is the former Chairman of Boart Longyear Limited, Film Finance Corporation Australia Limited, Garvan Research Foundation and Sydney Community Foundation, and a former Director of MBF Australia Limited and Queensland Investment Corporation.

Mr Bradley holds a Bachelor of Arts and a Bachelor of Laws from The University of Sydney and a Master of Laws from Harvard Law School, US.



CHUA SOCK KOONG

Executive and non-independent Director
Member, Optus Advisory Committee
Date of Appointment: Director on
12 Oct 2006 and Group Chief Executive
Officer (CEO) on 1 Apr 2007
Last Re-elected: 24 Jul 2009

Ms Chua, 53, appointed Group CEO on 1 April 2007, oversees SingTel's three key businesses - Australia, Singapore and International. She joined SingTel in June 1989 as Treasurer and was made Chief Financial Officer (CFO) in April 1999. She held the positions of Group CFO and CEO (International) from February 2006 until 12 October 2006, when she was appointed Deputy Group CEO.

Ms Chua sits on the Boards of Bharti Airtel Limited, Bharti Telecom Limited and key subsidiaries of the SingTel Group. She is also a member of the Singapore Management University Board of Trustees, the Public Service Commission and the Corporate Governance Council of the Monetary Authority of Singapore. She is a former Board member of JTC Corporation and the Casino Regulatory Authority.

She holds a Bachelor of Accountancy (First Class Honours) from the University of Singapore. She is a Certified Public Accountant in Singapore and a CFA charterholder.

Note:

⁽¹⁾ Member of the Order of Australia



FANG AI LIAN

Non-executive and independent Director
Chairman, Audit Committee
Member, Executive Resource and
Compensation Committee
Date of Appointment: 7 Aug 2008
Last Re-elected: 24 Jul 2009

Mrs Fang, 61, has been the Chairman of Great Eastern Holdings Ltd since April 2008, as well as Chairman of its insurance subsidiaries. Prior to that, she was with Ernst & Young for over 30 years, where she was appointed Managing Partner in 1996 and Chairman in 2005.

Mrs Fang is a Director of Banyan Tree Holdings Limited, MediaCorp Pte Ltd, Metro Holdings Limited and Oversea-Chinese Banking Corporation Limited and one of its subsidiaries. She is also the Chairman of the Charity Council and the Tax Academy of Singapore. She is a former Board member of the Public Utilities Board and International Enterprise Singapore.

Mrs Fang qualified as a Chartered Accountant in London in 1973 and is a Fellow of the Institute of Chartered Accountants in England and Wales.

DOMINIC CHIU FAI HO

Non-executive and independent Director
Member, Audit Committee
Member, Corporate Governance
and Nominations Committee
Date of Appointment: 28 Nov 2007
Last Re-elected: 25 Jul 2008

Mr Ho, 60, is a Director of Hang Lung Properties Limited and the Hong Kong Mercantile Exchange. He was the founder and a partner of HOPU Investment Management Co., Ltd.

Mr Ho joined KPMG US in Houston in 1975 and became a partner in 1985. He was transferred to Beijing, China to set up KPMG's practice in 1984 and resided in China until 1989 when he was assigned to Hong Kong. Mr Ho became the China firm's Senior Partner based in Beijing in 2000 and was elected Chairman of KPMG in China and Hong Kong SAR in April 2003. He retired in April 2007.

Mr Ho holds a Bachelor of Business Administration and a Master of Science in Accountancy from the University of Houston, US. He is a member of the American Institute of Accountants and a member of the Hong Kong Institute of Certified Public Accountants.

SIMON ISRAEL

Non-executive and non-independent Director
Chairman, Optus Advisory Committee
Member, Executive Resource
and Compensation Committee
Member, Finance, Investment
and Risk Committee
Date of Appointment: 4 Jul 2003
Last Re-elected: 30 Jul 2010

Mr Israel, 58, is an Executive Director and President of Temasek Holdings (Private) Limited (Temasek) and a Director of CapitaLand Limited. He is also the Chairman of Asia Pacific Breweries Limited and Asia Pacific Breweries Foundation. He will retire from Temasek with effect from 1 July 2011.

Mr Israel was Chairman of Asia Pacific of Danone, Asia, and a member of the Executive Committee of Group Danone before stepping down in June 2006. He held various positions in Sara Lee Corporation in the Asia Pacific region, including Country Manager/Zone Manager for Indonesia, the Philippines, the South Pacific and Thailand from 1974 to 1991, before becoming President (Household & Personal Care), Asia Pacific from 1992 to 1996.

Mr Israel is the former Chairman of the Singapore Tourism Board and a former Director of Fraser and Neave Limited and Neptune Orient Lines Limited.

Mr Israel was conferred the Knight in the Legion of Honour by the French government in 2007. He holds a Diploma in Business Studies from The University of the South Pacific.

Board of Directors



LOW CHECK KIAN

Non-executive and independent Director
Member, Corporate Governance
and Nominations Committee
Member, Finance, Investment
and Risk Committee
Date of Appointment: 9 May 2011

Mr Low, 52, is one of the founding partners of NewSmith Capital Partners LLP, an independent partnership providing corporate finance advice and investment management services, with its headquarters based in London. Prior to founding NewSmith, Mr Low was a Senior Vice-President and Member of the Executive Management Committee of Merrill Lynch & Co., as well as its Chairman for the Asia Pacific Region.

Mr Low has served as an independent director on the Singapore Exchange Board since 20 July 2000, and was appointed Lead Independent Director in May 2006. He also sits on the Boards of Neptune Orient Lines Limited and Fibrechem Technologies Limited, as well as AWAK Technologies Pte. Ltd. Mr Low previously also sat on the Board of Singapore Workforce Development Agency and chaired its investment arm.

Mr Low holds Bachelor and Master degrees in Economics from the London School of Economics.



PETER EDWARD MASON AM ⁽¹⁾

Non-executive and independent Director
Member, Executive Resource and
Compensation Committee
Member, Optus Advisory Committee
Date of Appointment: 21 Sep 2010

Mr Mason, 65, is the Chairman of AMP Limited, a director of David Jones Limited and a Senior Advisor to UBS Australia.

Mr Mason has 40 years experience in investment banking. He was Chairman of JP Morgan Chase Bank in Australia from 2000 to 2005 and Chairman of their associate, Ord Minnett Group.

Prior to this, he was Chairman and Chief Executive of Schroders Australia and Group Managing Director of Schroders' investment banking businesses in the Asia Pacific region. He has previously been chairman and/or director of a number of Australian listed companies.

Mr Mason holds a Bachelor of Commerce (First Class Honours), an MBA and an Honorary Doctorate from The University of New South Wales.



KAIKHUSHRU SHIVAVAX NARGOLWALA

Non-executive and Lead Independent Director
Chairman, Corporate Governance
and Nominations Committee
Member, Audit Committee
Member, Executive Resource and
Compensation Committee
Date of Appointment: Director on 29 Sep 2006
and Lead Independent Director on 13 May 2009
Last Re-elected: 24 Jul 2009

Mr Nargolwala, 61, is the non-executive Chairman of Credit Suisse Asia Pacific. Prior to that, he was the CEO of Credit Suisse Asia Pacific and a member of the Executive Board of Credit Suisse AG from January 2008 to September 2010. He is also a Board member of the Casino Regulatory Authority.

Mr Nargolwala was a Group Executive Director of Standard Chartered PLC before joining Credit Suisse Asia Pacific. Prior to that, he was the Group Executive Vice President and Head of Asia Wholesale Banking Group for Bank of America, headquartered in Hong Kong. Mr Nargolwala was a non-executive Director of Tate & Lyle PLC from December 2004 to December 2007. He was also a non-executive Director of the Asia Pacific Region Board of Visa International until October 2007.

Mr Nargolwala holds a Bachelor degree in Economics (First Class Honours) from the University of Delhi, India. He is a Fellow of the Institute of Chartered Accountants in England and Wales.

Note:

⁽¹⁾ Member of the Order of Australia



PETER ONG BOON KWEE

Non-executive and non-independent Director
Member, Audit Committee
Member, Corporate Governance
and Nominations Committee
Date of Appointment: 1 Sep 2010

Mr Ong, 49, is the Head of Singapore's Civil Service, Permanent Secretary of the Ministry of Finance of Singapore, Permanent Secretary (Special Duties) in the Prime Minister's Office and the Permanent Secretary for National Security and Intelligence Co-ordination. He has previously held the positions of Permanent Secretary (Ministry of Trade and Industry), Permanent Secretary (Ministry of Transport) and 2nd Permanent Secretary (Ministry of Defence). Prior to that, he was an Executive Vice President of Temasek Holdings (Private) Limited.

He currently sits on the Boards of ASEAN+3 Macroeconomic Research Office, Monetary Authority of Singapore and National Research Foundation. He is also the Chairman of Inland Revenue Authority of Singapore, MND Holdings Pte Ltd and Calvary Community Care. He is the former Chairman of the Accounting and Corporate Regulatory Authority and Maritime and Port Authority of Singapore, and a former Director of DBS Group Holdings Limited and DBS Bank Limited.

Mr Ong was conferred the Meritorious Service Medal (Pingat Jasa Gemilang) at the Singapore National Day Awards 2010. He holds a Bachelor of Economics (Honours) from The University of Adelaide, Australia and an MBA from Stanford University, US.



ONG PENG TSING

Non-executive and independent Director
Member, Finance, Investment and Risk Committee
Member, Optus Advisory Committee
Date of Appointment: 1 Jun 2009
Last Re-elected: 24 Jul 2009

Mr Ong, 48, is the Chairman of InfoComm Investments Pte Ltd and a venture partner of GSR Ventures. He is also a member of the Board of the National Research Foundation and a member of the Board of Trustees of the Singapore University of Technology and Design.

Mr Ong was the founder and Chairman of Encentuate, Inc. (Encentuate), which was acquired by IBM, Inc. (IBM) in 2008. Prior to Encentuate, Mr Ong was the founder and Chairman of Interwoven, Inc. (Interwoven) (now Autonomy, Inc.). Before Interwoven, Mr Ong was co-founder and chief architect of Electric Classifieds, Inc., and held various engineering and management roles at Illustra Information Technologies, Inc. (now Informix Technologies, Inc., part of IBM), Sybase Inc. (now SAP America, Inc.), and Gensym Corporation. He is a former Director of InfoComm Development Authority of Singapore and JTC Corporation.

Mr Ong holds a Bachelor of Science in Electrical Engineering from The University of Texas, US and a Master of Science in Computer Science from the University of Illinois, US.



NICKY TAN NG KUANG

Non-executive and independent Director
Chairman, Finance, Investment
and Risk Committee
Member, Optus Advisory Committee
Date of Appointment: 12 Mar 2002
Last Re-elected: 25 Jul 2008

Mr Tan, 52, manages nTan Corporate Advisory Pte Ltd, a boutique firm specialising in corporate finance and corporate restructuring. He is a Director of Fraser and Neave Limited and a member of its Audit Committee, Nominating Committee and Executive Board Committee, and he also serves on the Board of National University Health System Pte Ltd.

Mr Tan was a Partner and Head of Global Corporate Finance at Arthur Andersen, Singapore and ASEAN region, from 1999 to 2001. Prior to that, he was a Partner and Head of Financial Advisory Services at Price Waterhouse, Singapore and Chairman of Financial Advisory Services at PricewaterhouseCoopers, Asia Pacific region.

Mr Tan is a Chartered Accountant and a member of The Institute of Chartered Accountants in England and Wales. He is also a Certified Public Accountant and a member of the Institute of Certified Public Accountants of Singapore.

Note:

Mr Heng Swee Keat, Mr John Powell Morschel and Mr Deepak S Parekh retired from the SingTel Board following the conclusion of the Annual General Meeting held on 30 July 2010.